

Electronic Meeting Protocol

No. S-254287
Vancouver Registry

IN THE SUPREME COURT OF BRITISH COLUMBIA

IN THE MATTER OF THE *COMPANIES' CREDITORS*
ARRANGEMENT ACT, RSC 1985, c C-36, as amended

and

IN THE MATTER OF OAK AND FORT CORP., 1282339 B.C. LTD., OAK AND FORT US
GROUP, INC., OAK AND FORT ENTERPRISE (U.S.) INC., NYM MERGER HOLDINGS
LLC and OAK AND FORT CALIFORNIA, LLC

PETITIONERS

ELECTRONIC MEETING PROTOCOL

By order of the Supreme Court of British Columbia (the “**Court**”) pronounced November 28, 2025 (the “**Meeting Order**”) KSV Restructuring Inc., the Court-appointed monitor (the “**Monitor**”) of the Petitioners in the within proceedings (the “**CCAA Proceedings**”), has been authorized to convene, hold and conduct a meeting of the Petitioners’ Affected Creditors (the “**Meeting**”) to consider and vote on the Consolidated Plan of Compromise and Arrangement of the Petitioners dated for reference November 21, 2025 as may be amended (the “**Plan**”). To facilitate the Meeting the Court has approved the following substantive Electronic Meeting Protocol (the “**Protocol**”).

Capitalized terms not otherwise defined in this Protocol have the meanings ascribed to them in the Plan and the Meeting Order. Copies of the Plan and the Meeting Order are available at the Monitor’s Website: <https://www.ksvadvisory.com/experience/case/oakandfort>.

The Plan

The Plan contemplates the compromise of the rights and claims of certain creditors of the Petitioners and, if approved at the Meeting by the Required Majority of Creditors holding Voting Claims will become binding on all of the Petitioners' Affected Creditors. A copy of the Plan is available on the Monitor’s Website, and details of how Affected Creditors are being treated under the Plan can be found in the Monitor's report filed in conjunction with the Plan.

The Meeting

The Meeting will be held at 10:00 a.m. (Vancouver time) on December 19, 2025, in accordance with the Electronic Meeting Protocol. The Meeting will be held by **Microsoft Teams**.

Only Affected Creditors will be able to attend and to vote on the Plan at the Meeting. Holders of Unaffected Claims are not entitled to either attend or vote at the Meeting.

In order to participate in any voting associated with the Plan, Affected Creditors must have filed a Proof of Claim in accordance with the Claims Process Order pronounced by the Court on July 4, 2025.

Affected Creditors who will be attending the Meeting are to notify the Monitor by email at oakandfort@ksvadvisory.com by 8:00 a.m. (Vancouver time) on December 17, 2025, being the date that is two (2) Business Days before the Meeting Date, in order to receive the credentials to access the Meeting.

Affected Creditors who will be unable to attend the Meeting but wish to participate are required to date, sign and return the accompanying proxy (the “**Proxy**”). To be used at the Meeting, a Proxy must be received by the Monitor by email at oakandfort@ksvadvisory.com, Attention: Dean Perlman by 8:00 a.m. (Vancouver time) on December 18, 2025, being the date that is one (1) Business Day before the Meeting Date.

You should review the Meeting Order before you vote. It is available at the Monitor’s Website linked above. The Meeting Order contains important information regarding the voting process. Please review the Meeting Order and the instructions sent with the Proxy prior to submitting your Proxy.

Sanction Order

If the Plan is approved at the Meeting by the Required Majority of Affected Creditors and all other necessary conditions are met, the Petitioners intend to make an application to the Court on or about January 8, 2026 (the “**Sanction Order Application**”) for, among other things, the Sanction Order.

Any person wishing to oppose the Sanction Order must serve a copy of the materials to be used to oppose the application and setting out the basis for such opposition upon the lawyers of the Petitioners and the Monitor as well as those parties listed on the Service List posted on the Monitor’s Website. Such materials must be served by no later than 4:00 p.m. (Vancouver time) on January 5, 2026.

If the Plan is approved by the Required Majority and is sanctioned by the Court, it will be binding on you whether or not you vote.

Further Information

You may obtain further information on the Petitioners’ CCAA Proceedings at the Monitor's website: <https://www.ksvadvisory.com/experience/case/oakandfort>

Yours truly,

KSV Restructuring Inc., in its capacity as the
Court-appointed Monitor of the Petitioners and
not in its personal or corporate capacity

By:



Name: Noah Goldstein

Title: Managing Director