Form of Proxy

No. S-254287
Vancouver Registry

IN THE SUPREME COURT OF BRITISH COLUMBIA

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT,* RSC 1985, c C-36, as amended

and

IN THE MATTER OF OAK AND FORT CORP., 1282339 B.C. LTD., OAK AND FORT US GROUP, INC., OAK AND FORT ENTERPRISE (U.S.) INC., NYM MERGER HOLDINGS LLC and OAK AND FORT CALIFORNIA, LLC

PETITIONERS

PROXY

In accordance with the Meeting Order, the Petitioners have been authorized to convene a Meeting of their Affected Creditors to consider and vote whether to accept the consolidated plan of compromise and arrangement dated November 21, 2025 made under the *Companies' Creditors Arrangement Act* among the Petitioners and their Affected Creditors (as may be amended from time to time, the "**Plan**").

Capitalized terms used herein and not otherwise defined have the meanings ascribed to them in the Meeting Order made in these proceedings on November 28, 2025 and the Plan.

Before completing this proxy, please read carefully the "Instructions for Completion of Proxy" included herewith.

If any person is to attend the Meeting (or any adjournment thereof) on behalf of an Affected Creditor and vote on the Plan, or if the Affected Creditor wishes to appoint the representative designated by the Monitor to act as the Affected Creditor's proxy, this proxy form must be completed and signed by the Affected Creditor and received by the Monitor by email at oakandfort@ksvadvisory.com, Attention: Dean Perlman, by no later than 8:00 a.m. (Vancouver time) on December 18, 2025, being the date that is one (1) Business Day before the Meeting Date (or any adjournment, postponement or other rescheduling thereof).

THE UNDERSIGNED AFFECTED CREDITOR hereby revokes all proxies previously given and nominates, constitutes, and appoints_____ or, if nobody is specified, nominates Murtaza Tallat of KSV Restructuring Inc. in its capacity as Monitor of the Petitioners, or such person as he may designate as nominee of the Affected Creditor, with power of substitution, to attend on behalf of and act for the undersigned Affected Creditor at the Meeting to be held in order to consider and, if thought advisable, vote in respect of the resolution to approve the Plan and at any and all adjournments of the Meeting, and to vote the full amount of the Affected Creditor's total Affected Claims as determined at the Meeting Record Date, as follows:

[ ] VOTE FOR approval of the Plan; or

[ ] VOTE AGAINST approval of the Plan; and

Please note that if no specification is made above, the Affected Creditor will be deemed to have voted FOR the approval of the Plan at the Meeting provided the Affected Creditor does not otherwise exercise its right to vote at the Meeting.

Dated at _____ this _____ day of _____, 2025.

Signature: _____ Name:

_____

(if Affected Creditor is an individual)

(print name of Affected Creditor as it appears on the Proof of Claim form)

Signature: _____ Name:

_____

(if Affected Creditor is a corporation this section must be completed by a duly authorized officer or attorney of the corporation)

Title:

_____

(print name and title of signatory)

Witness Signature:

_____

(only applicable if Affected Creditor is an individual)

Name:

_____

Phone Number:

_____

(print name of witness and include day time phone number)

Phone Number of Affected Creditor: _____

Email address of Affected Creditor: _____

INSTRUCTIONS FOR COMPLETION OF PROXY

1. This proxy should be read conjunction with the Plan and the Meeting Order, copies of which are included in the Meeting Materials delivered to you and are available on the Monitor's Website at: https://www.ksvadvisory.com/experience/case/oakandfort

2. Each Affected Creditor who has a right to vote at the Meeting has the right to appoint a person (who does not need to be an Affected Creditor) to attend, act and vote for and on their behalf at the Meeting, or any adjournments thereof, and such right may be exercised by inserting in the space provided therefor the name of the person to be appointed.

3. If no name has been inserted in the space provided, Murtaza Tallat of KSV Restructuring Inc, in its capacity as Monitor, or such other representative of the Monitor as he may designate, shall be deemed to be appointed as proxy holder for the Affected Creditor, with the power of substitution.

4. If an officer of KSV Restructuring Inc, in its capacity as Monitor, is appointed or is deemed to be appointed as proxy holder, and the Affected Creditor fails to indicate a vote for or against the approval of the Plan on this proxy, this proxy will be voted **FOR** approval of the Plan.

5. If the proxy is not dated in the space provided therefor, it shall be deemed to bear the date on which it is received by the Monitor.

6. This proxy must be signed by the Affected Creditor or by his or her attorney duly authorized in writing or, where the Affected Creditor is a corporation, by a duly authorized officer or attorney of the corporation with an indication of the title of such officer or attorney.

7. Valid proxies bearing or deemed to be bearing a later date shall revoke this proxy. In the event that more than one valid proxy for the same Affected Creditor and bearing or deemed to be bearing the same date is received with conflicting instructions, such proxies will be treated as disputed proxies and shall not be counted for the purposes of the vote.

8. If the Plan is approved by the Required Majority and is sanctioned by the Court, it will be binding on you whether or not you vote.

9. This proxy must be received by the Monitor by email by no later than 8:00 a.m. (Vancouver Time) on December 18, 2025, being the date that is one (1) Business Day before the Meeting Date, at the following email address: oakandfort@ksvadvisory.com, Attention: Dean Perlman.